

# AI in Social Discovery

## Blending Research and Production

Hyperconnect

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# Today's Story

- Combining research and **production**
- How Hyperconnect AI navigated in this environment

# Hyperconnect

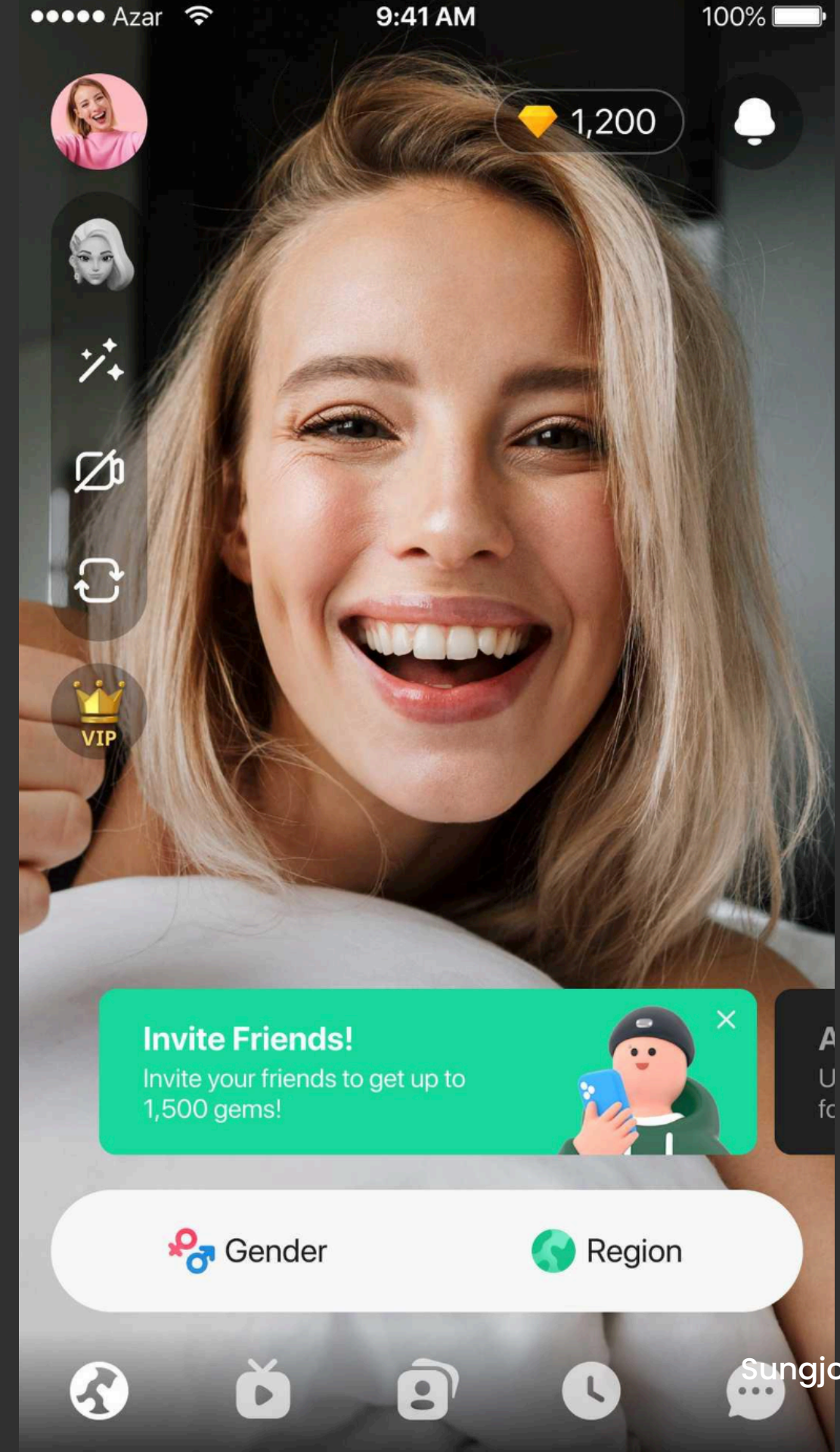
- 2014  Azar
- 2019  Hakuna
- 2021  Match Group

HYPER CONNECT



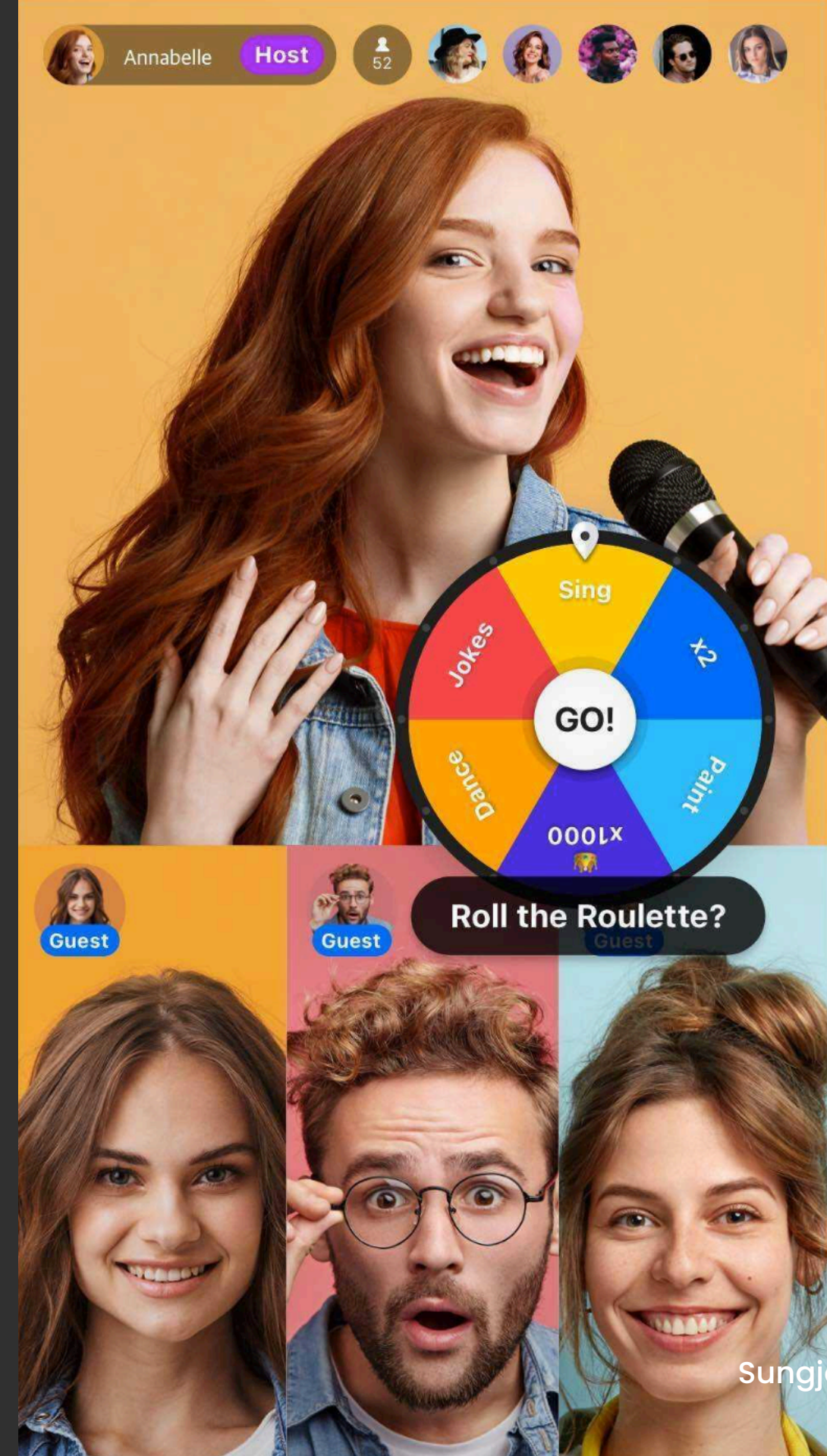


- Video messenger & social discovery service
- 115B matches
- 500M downloads
- 99% global user reach





- Social **live streaming** service
- Real-time multi-guest interaction via WebRTC



# Spread the Joy of Live Conversation and Content Worldwide

- Hyperconnect's focus: **social discovery**
- Creating value through **connecting people**
  - Real-time communication and content
  - Utilizing **AI**

# Hyperconnect AI Lab

- Handling all things ML/AI
  - Project selection
  - Project development
  - Data gathering
  - Model development
  - Experimentation
  - Paper writing
  - Data QA
  - Deployment
  - ...



# Papers

- TiDAL: Learning Training Dynamics for Active Learning, ICCV 2023
- Reliable Decision from Multiple Subtasks through Threshold Optimization: Content Moderation in the Wild, WSDM 2023
- Measuring and Improving Semantic Diversity of Dialogue Generation, EMNLP 2022
- Learning with Noisy Labels by Efficient Transition Matrix Estimation to Combat Label Miscorrection, ECCV 2022
- Meet Your Favorite Character: Open-domain Chatbot Mimicking Fictional Characters with only a Few Utterances, NAACL 2022
- Understanding and Improving the Exemplar-based Generation for Open-domain Conversation, ACL 2022 Workshop
- Temporal Knowledge Distillation for On-device Audio Classification, ICASSP 2022
- Embedding Normalization: Significance Preserving Feature Normalization for Click-Through Rate Prediction, ICDM 2021 Workshop, Best Paper
- Efficient Click-Through Rate Prediction for Developing Countries via Tabular Learning, ICLR 2021 Workshop
- Distilling the Knowledge of Large-scale Generative Models into Retrieval Models for Efficient Open-domain Conversation, EMNLP 2021
- Disentangling Label Distribution for Long-tailed Visual Recognition, CVPR 2021
- Attention: Few-shot Text-to-Speech Exploiting Attention-based Variable Length Embedding, INTERSPEECH 2020
- MarionETte: Few-shot Face Reenactment Preserving Identity of Unseen Targets, AAI 2020
- Temporal Convolution for Real-time Keyword Spotting on Mobile Devices, INTERSPEECH 2019



# Research in a Company

- Industry research vs. academic research
- Defining research
  - Writing papers? Creating state-of-the-art models?
- Understanding production
  - Service with users?

# Competition is for Losers<sup>1</sup>

To create a valuable company you have to basically **both create something of value and capture some fraction of the value** of what you've created.

You're the smartest physicist of the twentieth century, you come up with special relativity, you come up with general relativity, you don't get to be a billionaire, you don't even get to be a millionaire. It just somehow doesn't work that way.



<sup>1</sup><https://startupclass.samaltman.com/courses/lec05/>

# Value Creation & Value Capture

- Research: value creation
- Production: value capture
- Ultimately, all activities should contribute to company value
- Research labs in a company
  - Value creation alone is often insufficient
  - Aim to **create value that is easily captured**

# Revisiting Social Discovery

- Creating value by **connecting people**
  - Obvious approach: recommendation via ML
  - Let's use ML to create better matches

# Azar 1:1 Match

- Monetization through filters and pay-per-match
- **Synchronous** recommendation
  - Fully real-time -- **supply & demand**
  - Challenging to assume IID
    - Changes to the match algorithm inevitably affect others
    - Difficult to conduct A/B tests

# Problem Definition

- What do we want to solve?
  - Use ML to provide users with better matches
- What defines a better match?
  - Unclear
  - Gauge via user feedback?
  - Maybe revenue is a signal that the users are having good experience?
  - Perhaps long matches?

# Finding the Objective to Optimize

- Long-term user satisfaction
  - Don't even know how to measure exactly
- Cumulative revenue
  - However, delayed reward and not directly optimizable
- Chat duration maximization
  - Single/multiple matches, sessions?
  - Should we maximize the longest chat duration in a session?
  - Or the sum of chat durations within a session?

# Pirate Metrics<sup>2</sup>

- Acquisition, activation, retention, revenue, referral
- **Retention is king<sup>3</sup>**
  - Whether a person returns to the service or not
  - Increasing retention is very difficult without improving the product
  - Also not directly optimizable

<sup>2</sup> <https://500hats.typepad.com/500blogs/2007/06/internet-market.html>, <https://www.youtube.com/watch?v=irjgfW0Blrw>

<sup>3</sup> <https://andrewchen.com/retention-is-king/>



# Data Analysis

- Both exploratory & confirmatory data analysis are important
- Important to look at the data and get a **feel** for it
- So much **cargo cult** in data domain
- Know the correct **tools, frame of mind**, etc.

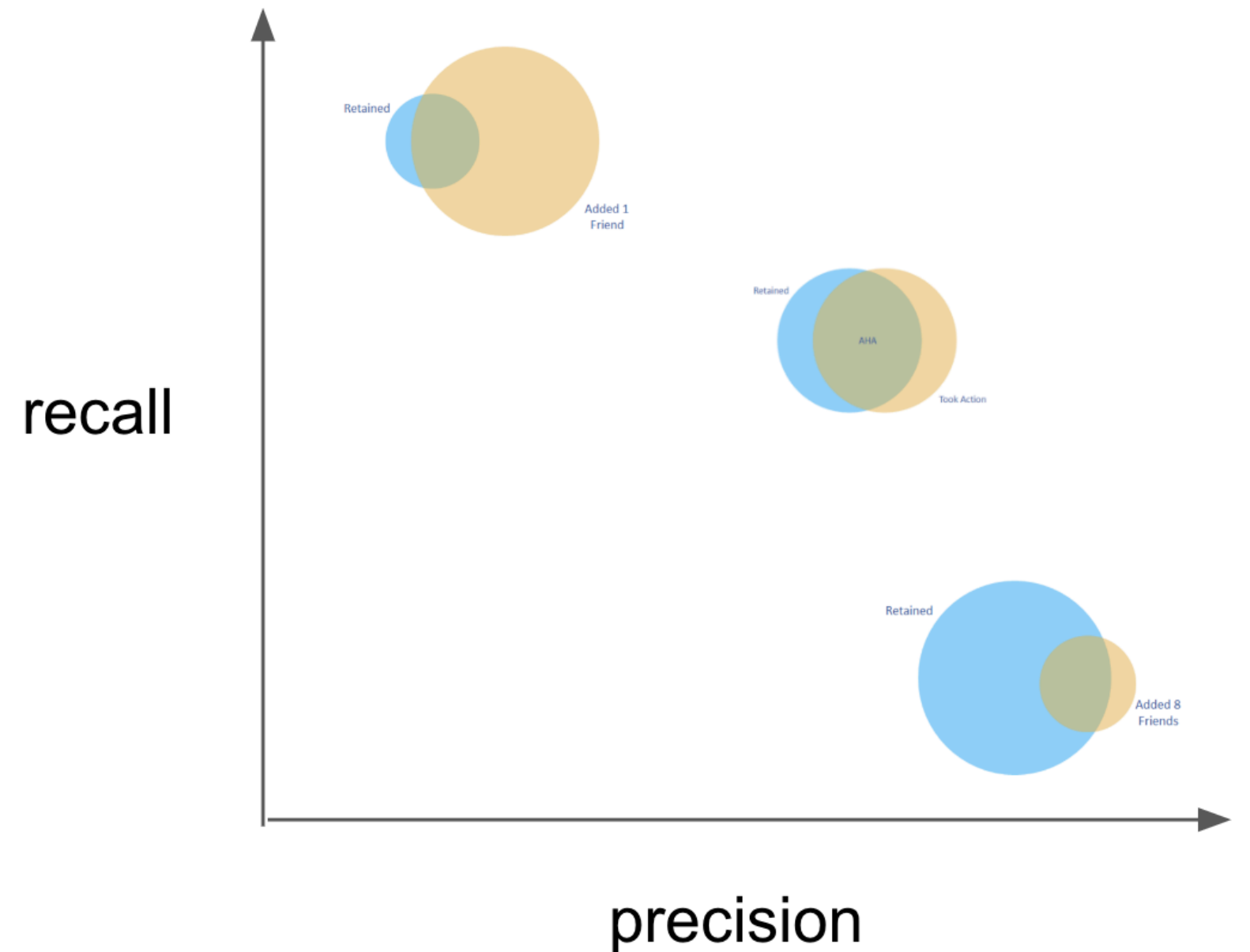
# Aha Moment<sup>4</sup>

- **Aha Moment:** Perform Action Y, Z times within X days
  - The moment a user experiences the core value provided by the service
  - Users who experience the Aha Moment are retained, while those who don't are likely to churn
- Effective **communication tool**
  - Focus only on actions that lead to more Aha Moment experiences

<sup>4</sup> <https://www.youtube.com/watch?v=raIUQP71SBU>

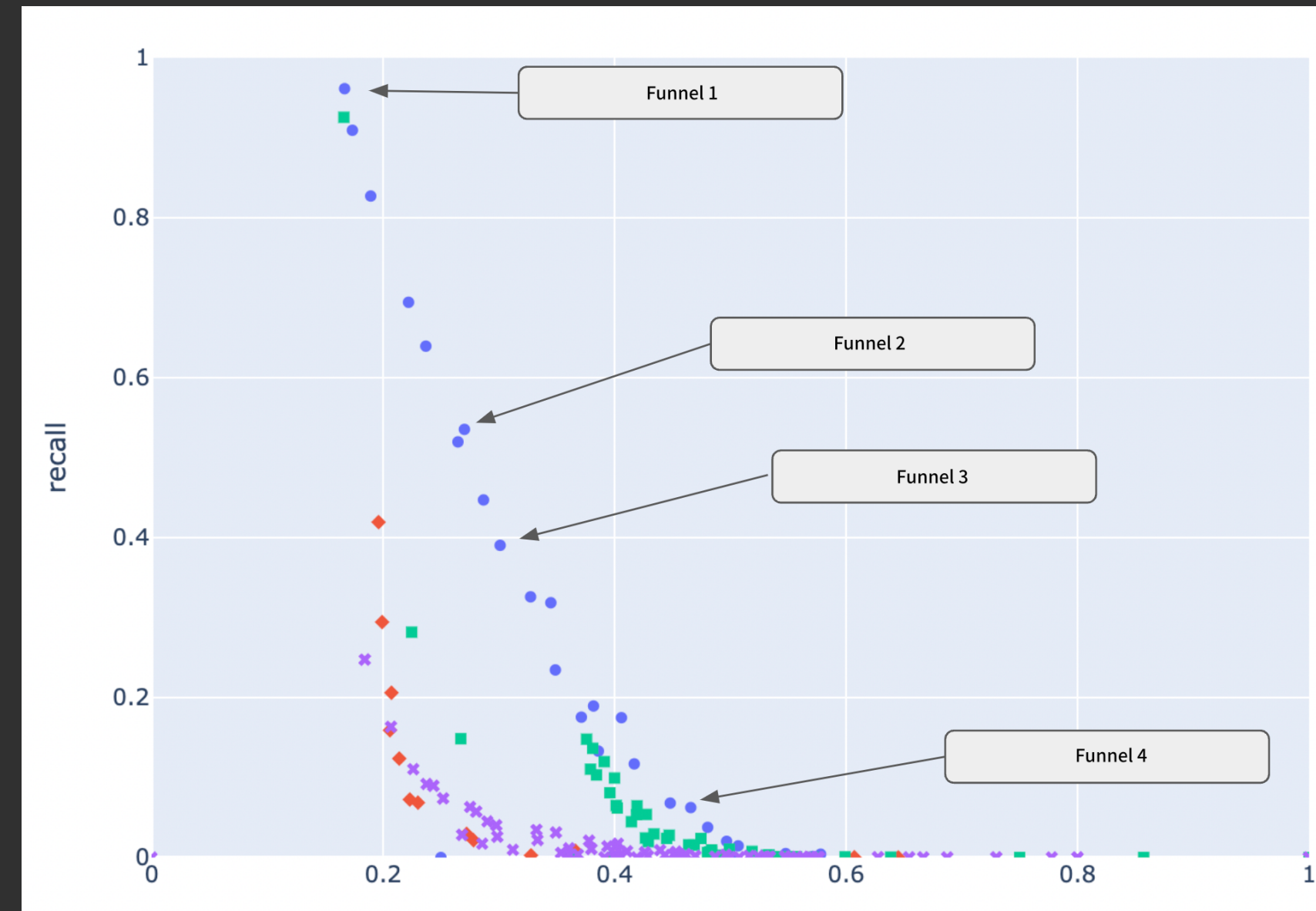
# Aha Moment

- Perform Action Y, Z times within X days
- Varying conditions X, Y, and Z result in different precision/recall values
- Identify all relevant actions
  - Develop complex conditions by logical operators
  - Calculate precision/recall for each condition



# Funnel Analysis

- Consider this as a funnel
  - High recall & low precision → high precision & low recall
- Provides insights on which funnel needs optimization



# Problem Formulation

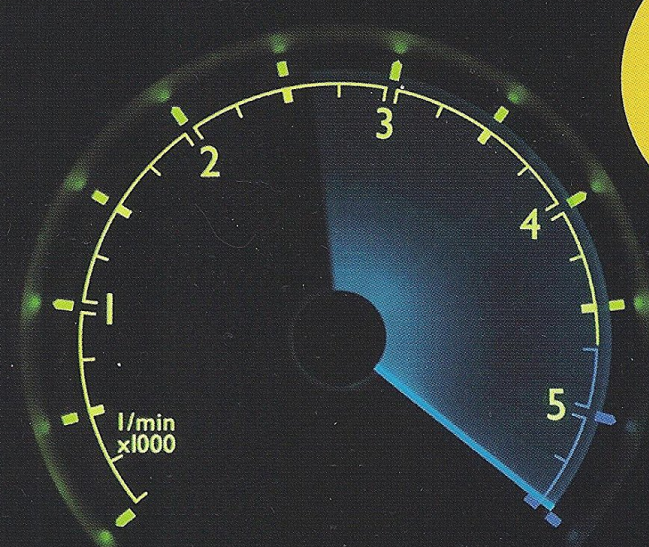
- **Reduce** your product problem into an **AI problem**
  - Your AI skills & product design skills count
  - Mathematical formulation, data strategy, AI/data flywheel
- Distinguish between exploration/exploitation projects
  - Most ML PoCs failed to deliver value to production
  - Know what works and doesn't work

# Working with Legacy Systems

- **Persuading stakeholders** is an extremely important step
  - A working legacy system already exists
  - Why should it be replaced with an ML system?
- Engineering prowess alone is insufficient
  - Soft skills: **communication**, incentive design, sales

# HOW TO MEASURE ANYTHING

FINDING THE VALUE OF  
"INTANGIBLES" IN BUSINESS



2nd  
Edition  
REVISED,  
EXPANDED &  
SIMPLIFIED

DOUGLAS W. HUBBARD

## ROI Analysis

- Will the ML system result in better **outcome?**
  - Challenging to guarantee
  - Confidence increases with deeper understanding of the problem/system
  - Estimating the size of the upside is difficult
  - One heuristic: **Is the problem sufficiently hard/complex?**
- Adopt Bayesian decision theory framework when necessary

# Working with Production Systems

- Think of the whole process as an **anytime algorithm**
- Create a well-designed **interface** & provide a **baseline**
  - Consider how the final model will integrate with the entire system and design an interface required for the final task
  - Begin by deploying the **simplest model/heuristic**
- **Iteratively improve** & continuously evaluate/monitor
  - Conduct small-scale experiments
  - Ensure your hypothesis aligns with reality



# First Attempt

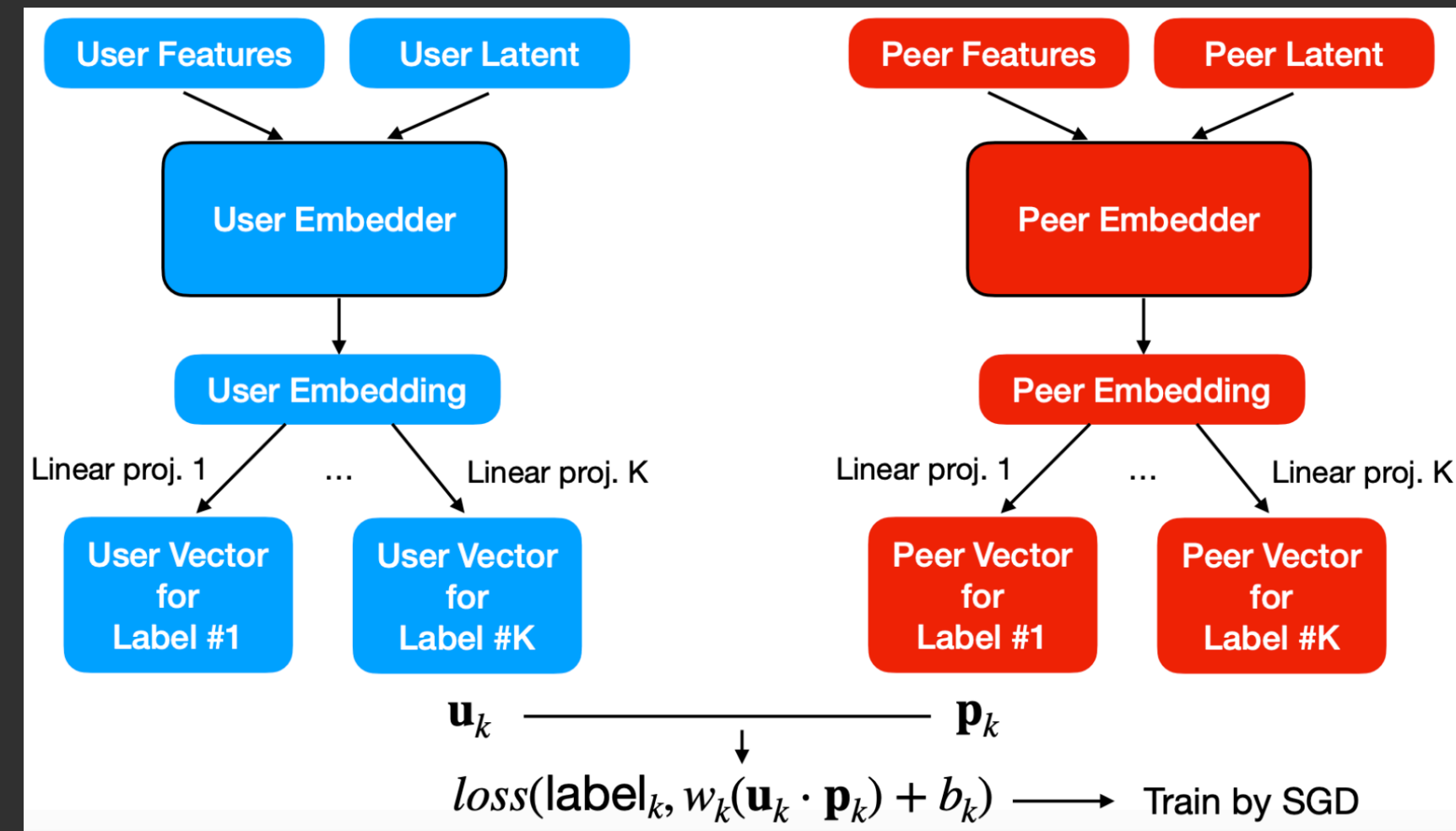
- Let's say we want to build a chat duration predictor
  - Pretend it **generates more Aha Moments**
  - Assumes IID, so can't address the supply-demand issue
  - However, tackling the most difficult problem from the start is not a good idea
- Even when addressing chat duration prediction
  - Consider **how the model will be used** and what the **target metric** should be
  - Example: AUROC & MSE
    - Low MSE indicates more accurate match duration predictions
    - High AUROC means better ordering

# Problem Constraints

- **Strict constraints**
  - **Low latency**
    - A single tick is approximately half a second
    - ML can utilize around 100ms
  - **Scalable**
    - Need to reach more than 1500 TPS

# Model Engineering

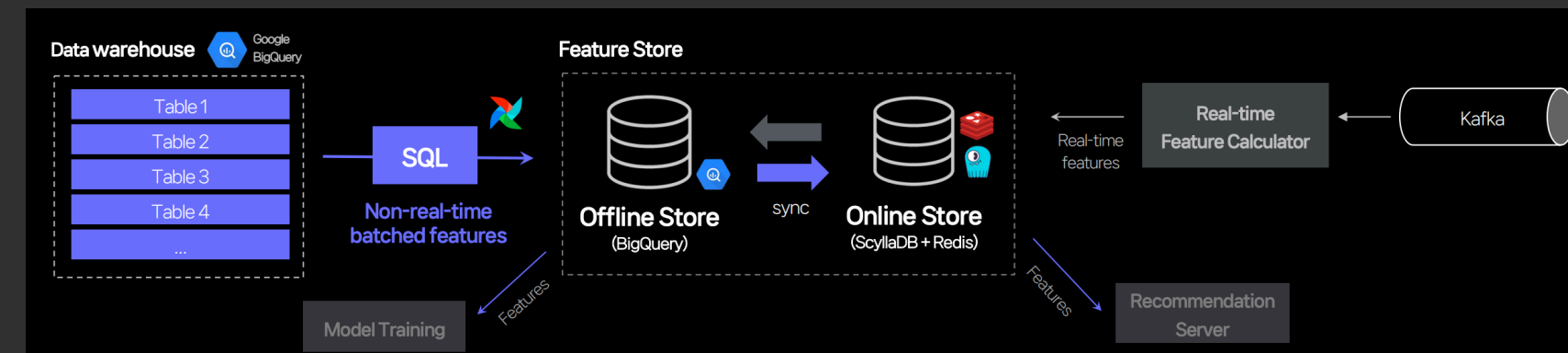
- $O(N^2)$  pairwise computation
- Ensure the entire computation can be performed using a **single dot product**
- **Cache** the embedding layer, which can be computed asynchronously
- Knowing how each model differs in implementation level is essential





# Feature Store

- **Feature store**<sup>5</sup> addresses the following issues:
  - Train/serving **data discrepancies**
  - High cost of adding features
  - Redundant components when deploying multiple ML applications
  - Difficulty sharing features when deploying multiple ML applications
  - Ensuring feature correctness

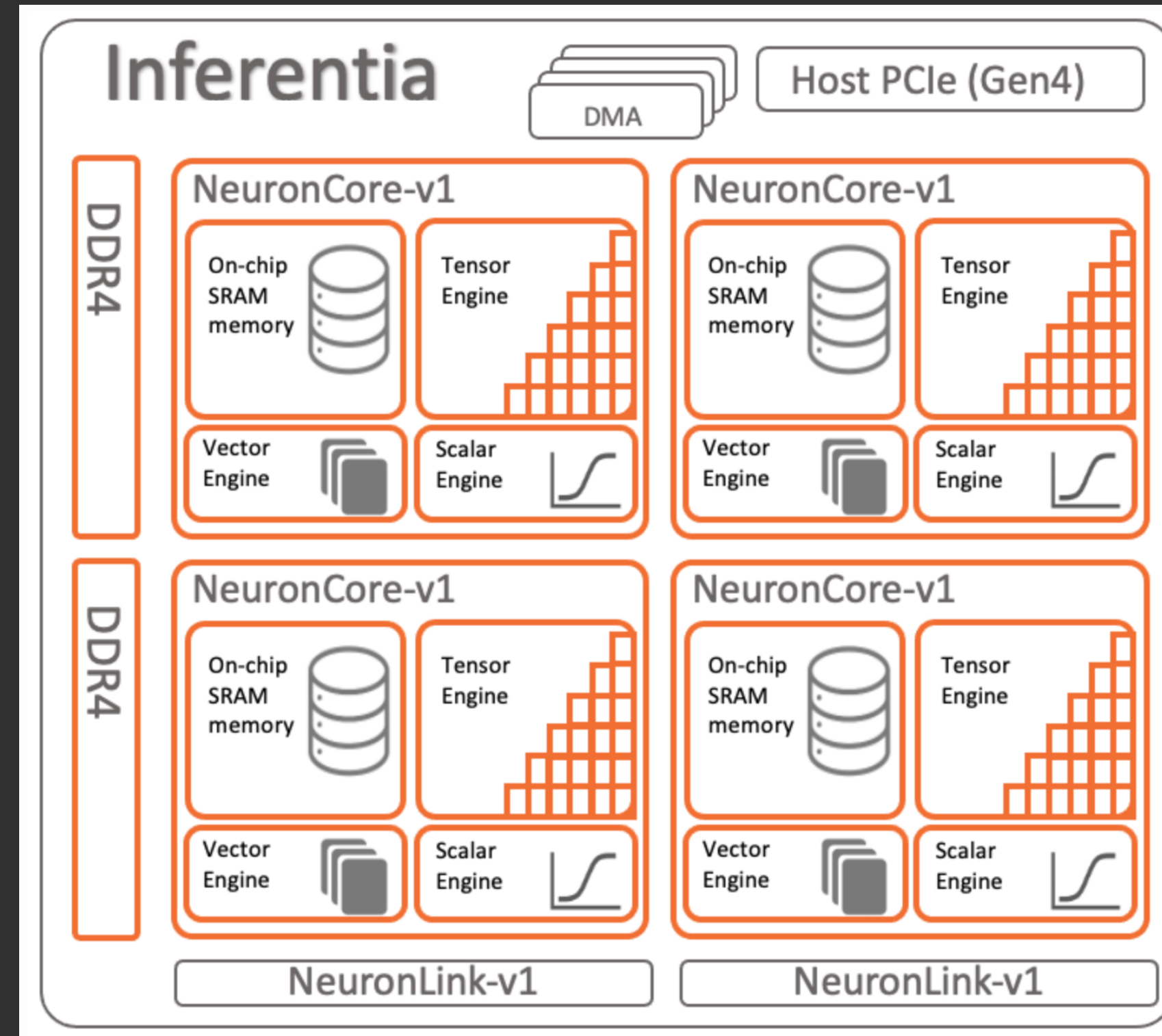


<sup>5</sup> <https://deview.kr/2023/sessions/536>

# Inference Optimization

- AWS Inf1<sup>6</sup>
  - AI accelerator
- Improved TPS with consistent latency and lower cost
- Understanding how different parallelisms are exploited can help boost the performance
  - Dynamic batching, model pipelining

<sup>6</sup> <https://hyperconnect.github.io/2022/12/13/infra-cost-optimization-with-aws-inferentia.html>



# Python Optimization<sup>7</sup>

- Optimize P99.9 latency
- Avoid using Python lists
  - Especially not Pandas
  - Use **contiguous memory**: array/numpy array
- Garbage collection optimization
  - Avoid stop-the-world
- Avoid context switching by optimizing the number of concurrent processes

<sup>7</sup> <https://hyperconnect.github.io/2023/05/30/Python-Performance-Tips.html>

# TRUSTWORTHY ONLINE CONTROLLED EXPERIMENTS

A PRACTICAL GUIDE TO A/B TESTING



RON KOHAVI • DIANE TANG • YA XU

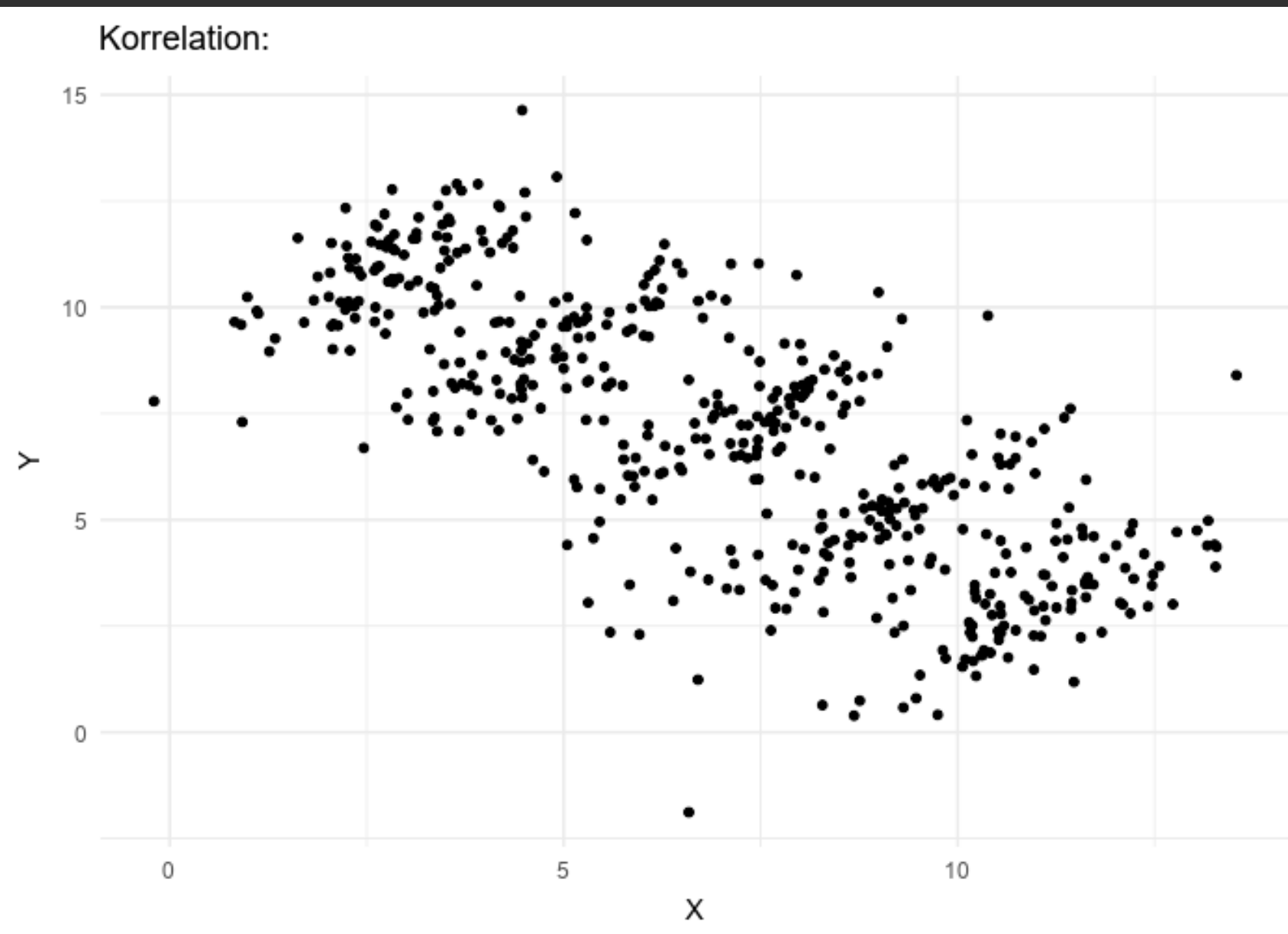
## Experiment Iteration

- Experiment a lot
- Conduct proper monitoring
- Perform A/B test<sup>8</sup> whenever possible
- Come up with **concrete hypothesis** if things go wrong for another analysis/experiment
- **Get your hands dirty with data**

<sup>8</sup> <https://exp-platform.com/talks/>



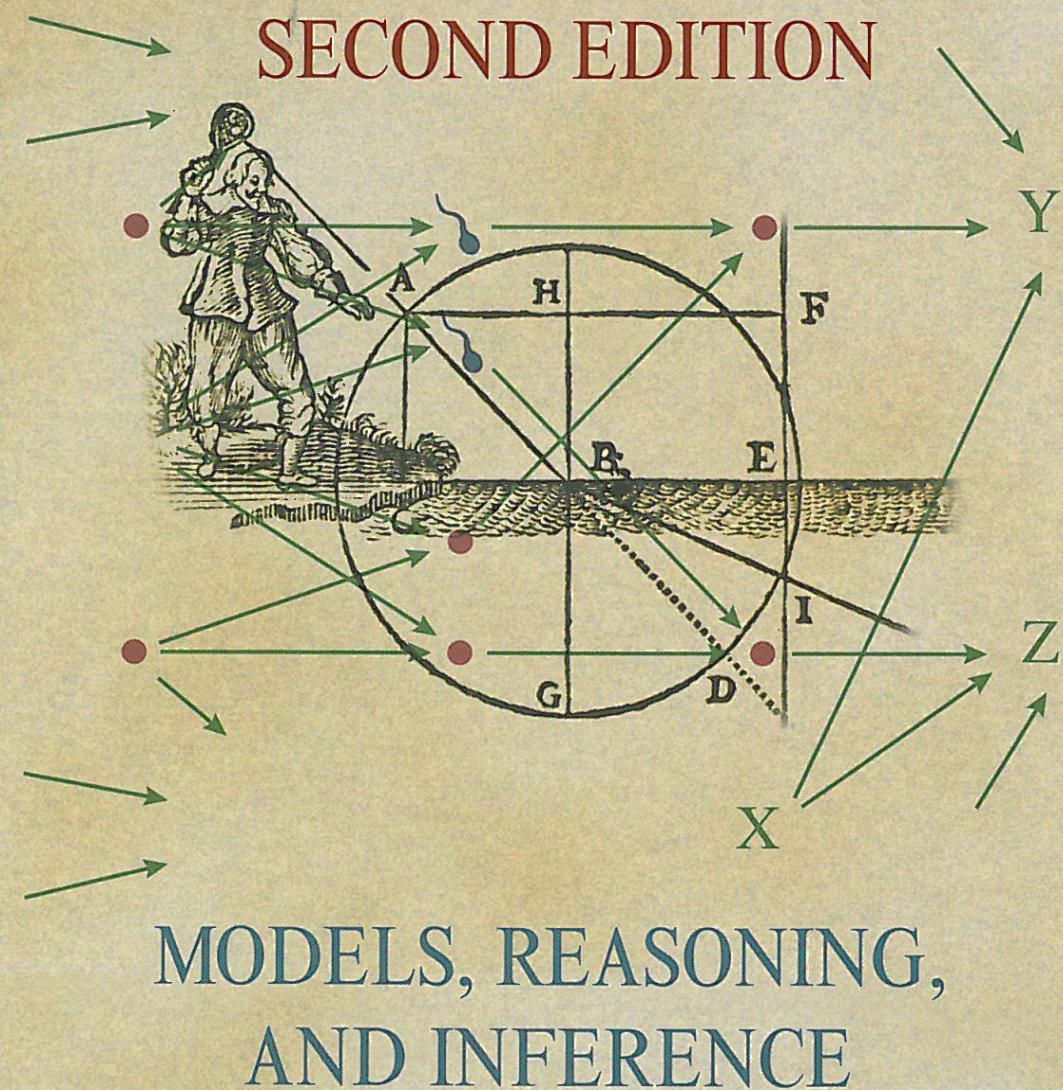
# Simpson's Paradox<sup>9</sup>



- Exactly the same data, different interpretation for different cases
- You encounter them once you start to **replace your business logic with AI/ML models**

<sup>9</sup> [https://en.wikipedia.org/wiki/Simpson%27s\\_paradox](https://en.wikipedia.org/wiki/Simpson%27s_paradox)

# CAUSALITY



## Causal Inference

- Gold standard to dealing with simpson's paradox
- Several methods available
  - Gold standard: **randomized experiments**
  - For observational data, use **causal diagrams**<sup>10</sup>

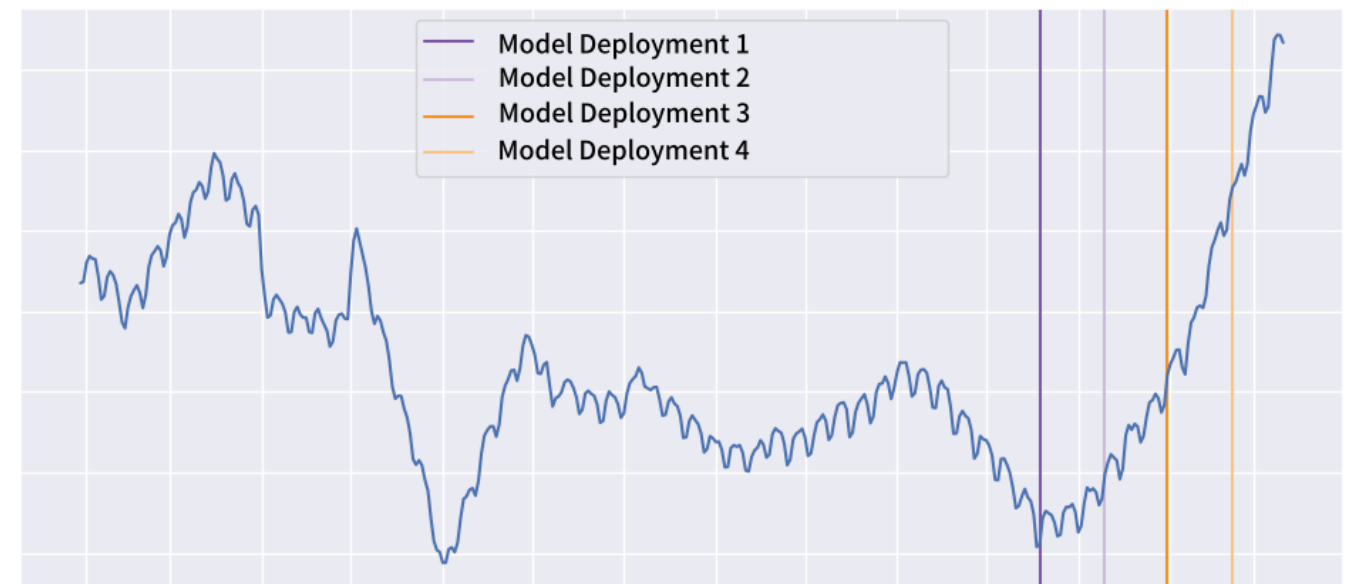
<sup>10</sup> <https://pll.harvard.edu/course/causal-diagrams-draw-your-assumptions-your-conclusions>

# And Many More

- Better problem formulation
- Model improvements
- Overall MLOps ecosystem
- Stream processing
- Experiment design & management
- Monitoring and observability
- ...

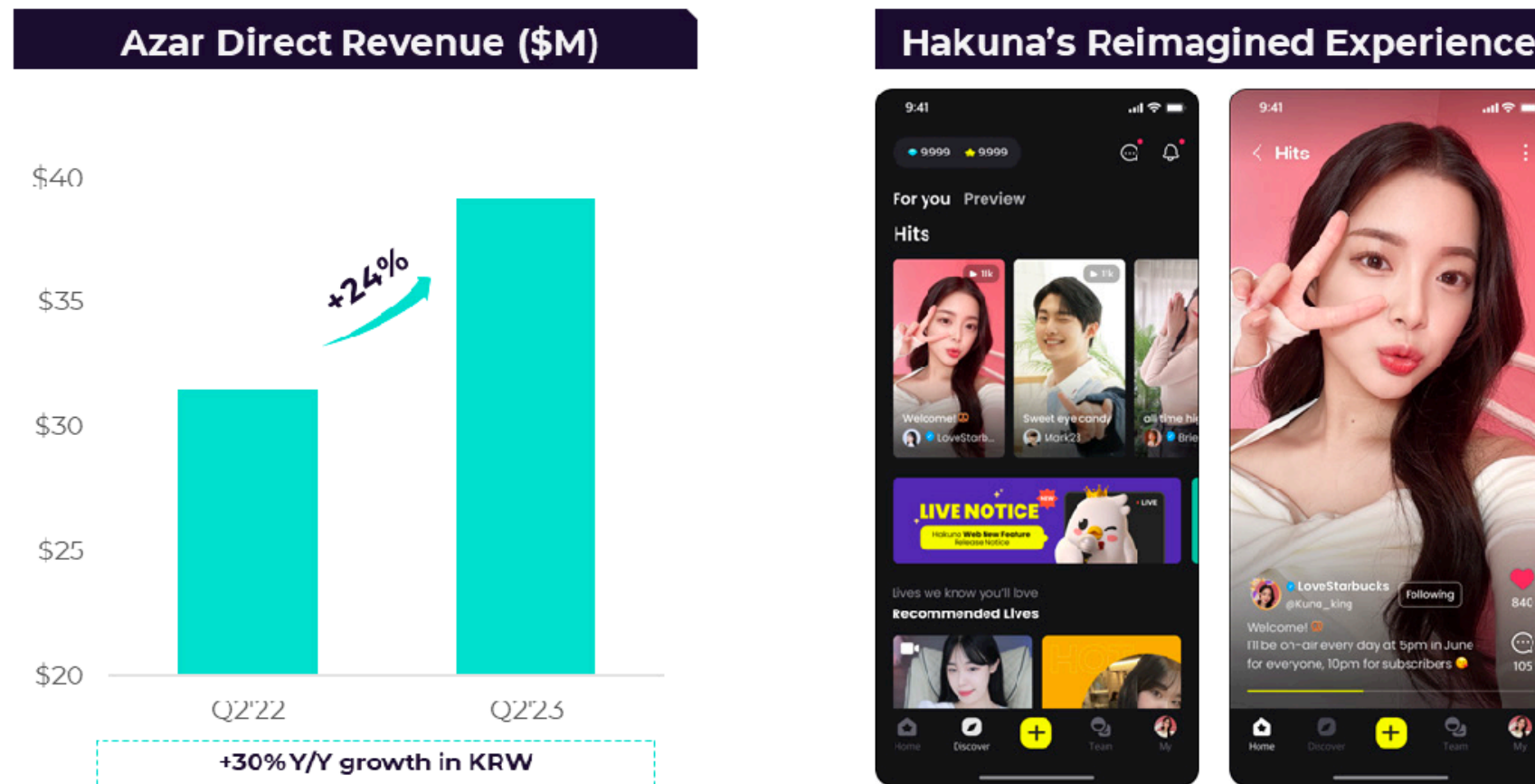
# Result

- Following numerous **iterative improvements**
- Deploying the recommendation model resulted in a **dramatic increase in retention**



## MATCH GROUP ASIA

At Hyperconnect, Azar experienced very strong revenue growth in Q2, largely driven by improvements to its new AI-powered matching algorithm, which is increasing both user engagement and monetization, as well as by strong seasonal trends. Hakuna has reimagined its product to create a more personal connection between creators and their audience, targeted at key Asian markets. We're encouraged by the progress and direction at Hyperconnect, and the business's profitability trends.



The acquisition of Hyperconnect brought Match Group a large team of talented AI engineers which we're leveraging to drive a number of important AI-related initiatives across the portfolio. Given Hyperconnect's strong reputation in Korea, we expect to be able to further grow this engineering team more quickly and effectively than we could in other markets.

# How Did We Do This?

- Sane software engineering
- Sane machine learning & data science
- Other hard & soft skills
- **Iterate & compound**

# Some Suggestions

- Striving for **deep understanding**
  - SWE, ML, DS, mental models
- Gaining **deep dive experience** is crucial
  - Problem finding, formulating, solving, and selling
  - Ability to **navigate between abstraction layers**
- Effective problem solving almost always involves other people
  - **Alignment**
  - **Extreme ownership** & high agency
  - Positive-sum game

# Iterate & Compound

- There will be countless problems that you haven't thought of
- Solve/avoid one by one and **make many small steps**
- Compounding is a superpower



# We Are Hiring!

- [career-ai-recruit-2023.hpcnt.com](https://career-ai-recruit-2023.hpcnt.com)

